

Index	Category/Task/Action	Lead Implementor	Implementors	Potential Funding Source(s)	Estimated Costs	Short Term 1-2YR	Mid Term 3YR	Long Term 5YR	Deliverable and/or Key Performance Indicator (KPI) One	Deliverable and/or Key Performance Indicator (KPI) Two	Deliverable and/or Key Performance Indicator (KPI) Three
1	1. ECONOMIC DEVELOPMENT										
1.A	<u>1A. GOAL: Martin County will pursue and adopt innovative approaches to grow and expand its existing business sectors throughout the County, by focusing on the County's natural resources and competitive advantages.</u>										
1.A.1	Strategy: Create an Innovation District that anchors an ecosystem to support, retain, and expand the existing cluster of marine and aerospace sectors.										
	Phase I										
1.A.1.1	Analyze the business mix and collaborate with stakeholders to define Innovation District boundaries, purpose, and benefits to the community.	Consultant	County, BDB, Business Execs, TCRPC	County		x			Stakeholder contacts	Calls/Letters of Support	
1.A.1.2	Repurpose the existing fairgrounds in furtherance of the Innovation District masterplan.	County	County, Council,	County, Private Sector (P3)		x	x	x	Sales Proceeds	Property Taxes	
1.A.1.3	Contact property owners as it relates to the creation of the Innovation District.	BDB	BDB, Chamber, County CRA	BDB		x			Owner contacts	Calls/Letters of Support	
1.A.1.4	Finalize Innovation District boundaries for County and approval of an overlay district to allow for targeted efforts, initiatives, and investments.	Consultant	County,	County		x			City Resolution	County Resolution	District Map
1.A.1.5	Masterplan the Innovation District with "walkable" district design elements that attract new emerging technology start-ups.	Design Consultant	County, CRA, TCRPC	County, US EDA		x			Foot traffic counts	Commercial Leases	Business Tax Receipts
1.A.1.6	Provide a centralized stormwater system and on-street public parking to encourage affordable private investment in a downtown campus-like setting for research and development firms.	Public Works	County Utilities, FDOT,	ARPA, CRA, Revenue Bonds, US EDA			x		Commercial square footage leases	Business tax receipts	
1.A.1.7	Create a program to eliminate septic systems within the Innovation District.	Public Works	County, County Utilities	ARPA, Revenue Bonds, US EDA, CRA				x	Septic conversions		
1.A.1.8	Create an "Innovation" overlay zoning district that is form based and provides for internal and external connectivity, shared parking, and utilizes LSTAR regulations to expedite development and repurpose existing buildings.	Consultant	County,	County			x		Draft Regulations	Adopted Regulations	
1.A.1.9	Extend regulatory incentive to surrounding areas to attract compatible housing for employees, neighborhood services, and connectivity.	County	City	County, CRA					Connected sidewalks and pathways		
1.A.1.10	Fully utilize the Industrial Development Authority, and the powers granted through its legislation, to further the creation and development of the Innovation District.	IDA/BDB	BDB, County	IDA			x		IDA-approved resolutions regardless of expended funds	IDA funds spent in Innovation District	
1.A.1.11	Identify key sites within and outside of the Innovation District for expansion and preservation for marine non-water-dependent office-based operations.	BDB	BDB, Marine Industry Council	County, CRA, BDB		x			List of sites with accompanying site details		
	Phase II										
1.A.2	Actively promote the Innovation District and its cluster of job and business opportunities through direct marketing and prospecting compatible businesses.	BDB	BDB	BDB, Chambers					Commercial leases	Business Tax Receipts	Activities and events
1.A.2.1	Engage appropriate nonprofit stakeholders near the Innovation District.	County	TCRPC, BDB, Chamber	County, TCRPC		x			Nonprofit contacts		

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1.A.2.2	Educate financial institutions, stakeholders, and brokers regarding the proposed district and efforts to retain, fund, and recruit applicable businesses.	BDB	ECMC, Chamber, CRA	BDB		x			Partner contacts	Commerical Occupancy Rates	Business Tax Receipts
1.A.2.3	Create a Business Retention, Attraction and Recruitment program specifically tailored for the Innovation District to further the recruitment of targeted businesses into existing vacant commercial and office space in the Innovation District.	BDB	County	County, CRA, BDB		x			Broker Referrals to BDB	Increase in Commerical Occupancy Rates	Increase in Business Tax Receipts
1.A.2.4	Identify and attract marine industry segments with non-water-dependent office-based operations.	BDB	County	BDB			x		Inquiries	Relocations	
1.A.2.5	Create a concierge program for onboarding technology-related, fast-growing startups, relocations, and expansions within the Innovation District.	BDB	IRSC, ECMC	County		x			Number of startups assisted		
1.A.2.6	Create an extensive marketing campaign with regards to the Innovation District.	BDB	CRA, Chamber	BDB, MCOT, County		x			Media impressions, hits, click-throughs	Number of Site tours/Visitations	Number of Relocations
Phase III											
1.A.3	Reserve a designated area to establish an Innovation Incubator center to encourage startup relocations and project collaborations.	County	County, BDB	County, US EDA			x		Startups and relocations		
1.A.3.1	Identify an organization to run Innovation Incubator Center.	County	County	County		x			Executed agreement		
1.A.3.2	Create a pool of mentors.	Operator of incubator	Chamber, ECMC, BDB	BDB, Economic Council, Operator		x			Target list of 20 industry contacts	Mentor \$ investments	
1.A.3.3	Design and construct or repurpose an Innovation Incubator Center to include shared workspace, common areas, centralized facility management, and any support services to be provided to growing businesses.	Operator	County, ECMC, BDB	County, US EDA, Operator			x		Buildout drawings/plans	Management and curation plan	
1.A.3.4	Develop an Innovation Incubator Center contract for prospective users.	Operator	County	County, Operator			x		Brochure and agreement		
1.A.3.5	Market incubator for recruitment to include startups and fast-growing companies.	Operator	County, ECMC, BDB	Operator, BDB, County			x	x	Number of inquiries	Executed agreements	Startups "graduated"
1.A.4	Strategy: Identify, prioritize, and acquire strategic properties and/or parcels countywide for disposition within and around the Innovation District and Community Redevelopment Areas to direct job creation and capital investment into areas of most need.										
1.A.4.1	Inventory all publicly owned assets the in the targeted areas within this strategy and identify those that could be appropriate for acquisition, disposition or redevelopment.	County	County, BDB, TCRPC	County		x	x	x	Database of properties with accompanying details		
1.A.4.2	Fully utilize the Industrial Development Authority, and the powers granted through its legislation, to further the growth and expansion of Hubs of Excellence business sectors throughout the County.	IDA	County, CRA, TCRPC, BDB	IDA, County, CRA		x			IDA-approved resolutions regardless of expended funds	IDA funds spent in Innovation District	
1.A.5	Strategy: Attract electric boat technology and complementary marine technology industries, with a focus on locations in the Innovation District.										
1.A.5.1	Hire a consultant to create an industry recruitment plan.	BDB	BDB	BDB		x			Executed agreement	Completed plan	

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1.A.5.2	Research component parts designers, fabricators, and supply chain network.	BDB	BDB	BDB		x			List of supply chain companies, with associated contacts and locations		
1.A.5.3	Identify complementary industries.	BDB	BDB	BDB		x			List of target NAISC codes		
1.A.5.4	Identify and map locations of the manufacturing, sales, and distribution hubs.	BDB	BDB	BDB		x			Map with legend		
1.A.5.5	Determine applicable skillsets, training, and certification programs.	BDB	BDB	BDB, Workforce partners, Industry		x			Career path flow chart with accompanying skillsets		
1.A.5.6	Collaborate with state and local economic development organizations to initiate targeted recruitment efforts.	BDB	BDB	BDB		x			Recruitment plan and partner contacts		
1.A.6	Strategy: Capitalize on aviation assets through the development of sites throughout the county and diversification of revenue at the Martin County Airport.										
1.A.6.1	Complete airport masterplan process.	County	County, BDB	County					Inventory of available space and associated parameters		
1.A.6.2	Target aviation firms and aviation-related businesses for expansions and relocations.	BDB	County, ECMC, State	BDB		x			Relocations and expansions	New jobs created	New capital investment
1.B	1B. GOAL: Grow supportive entrepreneur ecosystems, focused on technology companies to provide the physical environment, local contacts, and capital for existing, relocating, and start-up tech entrepreneurs.										
1.B.1	Strategy: Collaborate with existing technology businesses, agencies that provide resources for entrepreneurs, and other partners to further innovation initiatives.										
1.B.1.1	Contact and establish a relationship with Florida Venture Forum to identify existing and future sources of venture capital.	BDB	County, BDB, Economic Partners			x			Connections made	Overview of capital sources and associated contacts identified	
1.B.1.2	Take a more active role in Space Florida supply chain initiatives, for networking and access to capital.	BDB	County, BDB, Economic Partners				x		Meetings attended	Overview of committee assignment(s)	
1.B.1.3	Identify and support entrepreneur-led micro-technology areas throughout the county, particularly clusters in Jensen Beach, Port Salerno, and Hobe Sound.	BDB	County, BDB, Economic Partners	BDB, Workforce Partners		x			List of connections made	Entrepreneurs assisted	
1.B.2	Strategy: Build and grow Life Science, Technology, and Research (LSTAR) industries.										
1.B.2.1	Engage the healthcare industry to collaborate on development of medical devices and grow medical manufacturing in Martin County.	BDB	County	BDB, County			x		List of connections made	Overview and list of opportunities identified	

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1.B.2.2	Identify and assist LSTAR and LSTAR-related companies for enhanced workforce training and assistance from the Business Development Board.	BDB	IRSC, MCSB	BDB, Workforce Partners		x			Residents enrolled and residents with completed training	Businesses assisted	
1.B.2.3	Create a marketing campaign for LSTAR, LSTAR-related businesses, medical manufacturing, and Targeted Industries to highlight the business advantages of locating in Martin County, including the flexibility and advantages that are location-specific for LSTAR businesses.	BDB	County, Healthcare Networks	BDB		x			Inquiries	Businesses assisted	
1.B.2.4	Identify and assist companies that have received funding from the National Institute of Health (NIH) and Small Business Innovation Research (SBIR) grants, for the retention and recruitment of commercialization projects in Martin County.	BDB	IRSC	BDB, TCRPC		x			List of funded companies, with accompanying funding amounts	Companies contacted and retained	Companies contacted and recruited
1.B.3	Strategy: Encourage the development of co-working space for technology firms which includes makerspace for product development and testing.										
1.B.3.1	Support the development of multi-use buildings within Community Redevelopment Areas through capital investment	CRA	County, BDB	TIF; FDEP; FDOT; Bond Financing, IDA		x	x		Targeted 5 year capital improvement plan for each CRA	Completion of capital improvements and project improvements leveraged	Multi-use development projects approved
1.B.3.2	Identify Martin County or city-owned buildings suitable for short-term leases to act as temporary start-up offices to incubate targeted business growth in Martin County.	County	CRA	CDBG; EDA, CRA		x	x		Program guidelines targeting businesses, leasing and support	Businesses supported	Business expanding or outgrowing incubator lease
1.C	<u>1C. GOAL: Establish Martin County as a Center of Excellence for Water Quality, Biosolids, and Advanced Ocean Technology to capitalize on existing environmental preservation and water protection efforts.</u>										
1.C.1	Strategy: Create a countywide research consortium related to clean stormwater and clean drinking water innovations.										
1.C.1.1	Identify land for the construction of a facility dedicated to water and marine science.	County	County								
1.C.1.2	Identify existing stakeholders for collaboration and partnership.	BDB	County, BDB, ECMC, Business Executives, Higher Education, Economic Partners	TCRPC, BDB		x			List of stakeholders and contact information		
1.C.1.3	Inventory all related businesses and conduct a survey regarding resources and operations to determine future local needs for wet-lab and dry-lab space.	BDB	County, BDB, ECMC, Business Executives, Higher Education, Economic Partners	BDB,		x			Report of existing public and private institutional lab space by square footage and availability	Overview of lab space surplus or deficit and future needs	
1.C.1.4	Collaborate to increase number of Small Business Innovation Research (SBIR) and Small Business Technology Transfer (STTR) applications and awards related to clean water.	BDB	BDB, County	US EDA, County, State of Florida			x		SBIR/STTR applications submitted	SBIR/STTR applications awarded	

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1.C.1.5	Collaborate with state and local economic development organizations to initiate targeted recruitment efforts to attract clean water technology companies.	BDB	BDB, County	BDB, Enterprise Florida			x		Inquiries		
1.C.1.6	Identify opportunities for technology advancements in animal husbandry.	Extension Service	County, State	University Partners, USDA				x	List of latest advancements for dissemination	Inquiries from dissemination of advancements	
1.C.1.7	Identify opportunities for incorporation of advancements in use of pesticides in agriculture and associated runoff.	County	UF/IFAS, FDACS, FDEP County	USDA, US EPA, Florida DEP, SFWMD				x	List of latest advancements for dissemination	Inquiries from dissemination of advancements	
1.C.1.8	Incorporate resiliency and technology related to clean water use and runoff mitigation.	County	ACE, County, State	FDEP, US EPA, County				x	Completed projects		
1.C.1.9	Expand the Ripple Stormwater EcoArt project beyond the initial project area in the Palm City Community Redevelopment Area to increase stormwater treatment projects that include artistic and environmental educational.	CRA	CRA	ARPA, Revenue Bonds, EDA Matching Grant, NEA Matching Grant					Ripple sites outside of CRAs		
1.C.2	Strategy: Create a working group related to the study, innovation, and implementation of advancements in the management of biosolids, sewage, and effluent.										
1.C.2.1	Identify land, building, and infrastructure.	County	BDB, TCRPC	FDEP, US EPA, County							
1.C.2.2	Assemble a team that includes sewage treatment professionals, water quality chemists, hydrologists, and marine biologists to prioritize the efforts needed in Martin County to protect groundwater, natural water bodies, and comply with expanding DEP regulations.	Higher Education	SFWMD, State, ACE	US EPA, SFWMD, County, FDEP		x			Meetings held		
1.C.2.3	Focus efforts on steps that can be taken to fight harmful algae blooms that result from natural systems and biosolids.	Higher Education	SFWMD, State, ACE, EPA	US EPA, SFWMD, County, FDEP		x			Collaborations		
1.C.3	Strategy: Create a research consortium related to Advanced Ocean Technology.										
1.C.3.1	Conduct an asset mapping of existing organizations, physical assets, current federal funding, and applicable patents.	Consultant	County, Private Companies	Private Companies, County		x			Database of contacts and resources		
1.C.3.2	Take inventory and determine local needs for wet-lab and dry-lab space.	Consultant	County	County		x			List of lab space, partners, and available interim space for relations and/or startups		
1.C.3.3	Work with providers to develop new courses to train in key water-related sectors.	Education	County, FHTC, NGOs, TCMIA	Workforce Partners			x		Courses	Course registrations	
1.C.3.4	Train individuals in the areas of oceanography, surveying, and protected species.	Education	County, FHTC, NGOs, TCMIA	Workforce Partners			x		Certificaitons and/or licenses		
1.C.3.5	Collaborate to provide professional certifications in geophysical and geotechnical skills, oceanography, surveying, protected species, and marine mammal observers.	Education	County, FHTC, NGOs, TCMIA	Workforce Partners			x		Certificaitons and/or licenses		
1.C.3.6	Recruit Autonomous Surface Vehicle companies to the region based upon the availability of talent and coastal testing facilities.	BDB	ECMC, County, TCMIA	BDB				x	Ccompanies		
1.C.3.7	Create a pool of mentors.	BDB	County, Private Companies	BDB		x			Database of mentors		
1.C.4	Strategy: Develop a coastal test range for autonomous surface and undersea vehicles and data acquisition systems.										
1.C.4.1	Organize a panel of subsea experts (e.g., autonomous vehicle developers, private and public users) to define the parameters of a tailored coastal test range facility in waters off Martin County.	BDB	County, USCG, State	BDB, Industry		x			Confirmed list of participants and contact info		

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1.C.4.2	Identify potential site where testing would occur, and landside property needed for parking and administrative/management office.	County	USCG, State, Industry	County			x		MOU		
1.C.4.3	Define Martin County-appropriate testing site parameters to include depth, size of test range, and seabed cable connections for power and communications.	County	USCG, State, Industry	County, Industry				x	County legislation authorizing site and parameters		
1.C.4.4	Prepare budget for development of the facility to support customers based on the criteria developed above.	Selected Operator	County	Grants				x	Budget		
1.C.4.5	Identify and seek needed state and federal government permits.	Selected Operator	County, State	County				x	Applications submitted	Funding awards	
1.C.4.6	Identify Martin County agency responsible for administrating the program.	County	State and/or federal	County				x	MOU		
1.C.4.7	Develop user applications, selection criteria, and standard operating procedures.	Selected Operator	County, State, USCG	County, Industry				x	Contract agreement		
1.C.4.8	Prepare marketing strategy and materials needed to promote facility.	BDB	County, Selected Operator	BDB, Industry Partners				x	Marketing campaign		
1.D	<u>1.D. GOAL: Embrace all countywide agricultural assets and technologies to encourage opportunities for utilization of the entire agricultural supply chain.</u>										
1.D.1	<u>Strategy: Encourage expansion of buy-local grow-local initiatives to better connect the agriculture industry with direct distribution to urban and/or densely populated areas of Martin County.</u>										
1.D.1.1	Refresh countywide "fresh and local" campaign and work with the farm bureau and restaurant association to create a "fresh and local" certification.	County	CRA, BDB, Chamber; UF/IFAS	USDA; Martin County Farm Bureau, Chambers		x	x		Media impressions, hits, and clicks	Food service providers annually joining the program.	
1.D.1.2	Capitalize on linkages and distributors that can quickly deliver produce and other products to foodbanks.	County	NGOs, Local Produce Distributors	USDA; Healthcare Systems		x			Local produce distributed to Food Banks		
1.D.1.3	Work with organizations to create a centralized database where food banks and others post needs and farmers can post available product for a quick "match".	County	NGOs, Local Produce Distributors	County, Chambers and Trade Associations					Inquiries	Matches	
1.D.1.4	Encourage farmers markets and have the County's Community Redevelopment Areas take a more active role in programming, marketing, and soliciting vendors.	County	NGOs, CRAs	USDA Farmers Market Promotion Grant; Florida Organic Growers Assoc., CRA		x	x		Frequency of Farmers Market	Customers	SNAP/EBT Fresh Access Bucks
1.D.1.5	Support growth and expansion of the cottage food industry and include incubators and a shared commercial kitchen at one of the entrepreneur or incubator sites.	BDB	County, CRAs, NGOs, MCOT County	CRA, County, USDA		x	x		Food industry startups	Commercial kitchen reservations	Funds invested in food industry startups
1.D.1.6	Encourage technology supported farming to include vertical indoor climate-controlled, hydroponic, and aeroponic facilities.	County	BDB, UF/IFAS, NGOs, Florida Organic Growers Assoc.			x	x	x	Startups	Relocations	Angel, seed, and venture funds invested
1.D.2	<u>Strategy: Preserve and protect agricultural uses in Martin County.</u>										
1.D.2.1	Preserve existing and active agricultural land in Martin County.	County	County	County		x	x	x	Expansion/retraction of agriculture land use properties in Martin County		

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1.D.2.2	Work with partners to provide the education and tools for agribusiness to implement best management practices in terms of fertilizers and runoff.	County	SFWMD, TCRPC, FDEP, UF/IFAS, USDA	County, Workforce Partners, FDEP, US EPA		x	x		Reduction in agricultural runoff and affluent in waterways.	Farms implementing best practices	
1.D.2.3	Partner with clean water, energy, autonomous vehicles/machines, logistics, and other technology providers to promote innovative agriculture operations.	County	BDB, State	County, Industry				x	Partnerships		
1.D.2.4	Further promote agritourism opportunities and work with the Tourism Office to position it as a unique attraction for Martin County.	MCOT	County, BDB, State, TDC	Chambers, County, MCOT		x			Visitors		
1.D.2.5	Find ways to assist farmers seeking access to new technologies.	UF/IFAS	County, BDB	USDA, US EDA, Industry		x			Programs	Program participation	
1.D.2.6	Invest in roads and transportation network to improve product distribution.	County/MCMPO	State, USDOT	FDOT, US DOT, USDA, US EDA, County			x	x	Inventory of needed road improvements	Completed improvements	
1.D.3	Strategy: Encourage the expansion of agribusiness and equestrian activities in western Martin County.										
1.D.3.1	Identify, create, and market opportunities for farmers to purchase or lease additional land for farming.	BDB	BDB, Realtors, Municipalities	BDB			x		Land leases	Access to capital	
1.D.3.2	Utilize existing parks to create opportunities to partner with agribusiness and equine industries to recruit regional and national conferences and events.	County	County	CRA, County, Industry		x			Event partnerships	Park usage during and post-events	
1.E	1E. GOAL: Further Martin County's ability to become a marine, aviation, and aerospace innovation county.										
1.E.1	Strategy: Consider acquisition of privately held airport for use in general aviation, aerospace, and Unmanned Aerial Vehicle (UAV) testing or consider other sites for UAV testing.										
1.E.1.1	Collaborate with stakeholders and organizations that represent and or support aviation businesses regarding concepts and parameters for redevelopment.	County	BDB, FAA, FDOT, ECMC	County		x			Meetings		
1.E.1.2	Seek Federal Aviation Administration authorization as a test site location for Unmanned Aerial Vehicles also known as drones.	County	ECMC, BDB	County, Research Partners			x	x	Application	Approval	
1.E.1.3	Conduct regional asset mapping to determine businesses and industries currently operating and/or testing drones.	Consultant	County, BDB	County, BDB		x			Database		
1.E.1.4	Collaborate with state and local economic development organizations to initiate targeted recruitment efforts.	County	BDB, Space Florida	BDB		x			Outreach	Inquiries	
1.E.2	Strategy: Analyze and provide for additional marine, recreational, and industrial uses along the St. Lucie Canal, utilizing existing applicable land use and zoning.										
1.E.2.1	Repair, replace, or automate weir system to improve access to the Okeechobee waterway.	ACE	County, State	County, ACE, US EDA, FIND				x	Boat vessel registrations	Boat usage	
1.E.2.2	Ensure public access to all waterways.	County	County, CRAs	County, CRA			x		Usage		
1.E.2.3	Assess existing boardwalks for deferred maintenance and identify opportunities for upgrades and expansions.	County	County	County		x			Database		
1.E.2.4	Encourage the Village of Indiantown to develop a working waterfront and additional marine industry.	County	County, Village, BDB	County, Village			x	x	Marina masterplan	Construction completion	
1.E.2.5	Review Phipps Park to determine opportunities for improvements or expansion.	County	County	County, FIND, FDOT, ACE		x			Park assessment	Expansion completion	
1.E.2.6	Coordinate with the Army Corps of Engineers on permanent public access easements.	County	County, Army Corps	ACE, County, FIND		x	x		Review of easements	Easement legislation and mapping	
1.E.2.7	Utilize the northside of the canal at Phipps Park for recreation, primitive camping, and small-craft motorboat fishing.	County	County, Army Corps	County, FRDAP			x		MOU	Usage	

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1.E.2.8	Conduct a feasibility study to evaluate the potential for acquiring privately held islands in waterways for preservation and public use.	County	County	County, FIND, FDEO		x	x		Final Study	Funds allocated	Purchase agreement
1.E.2.9	Preserve existing commercial and industrial waterfront uses.	County	County/BDB	County, CRA		x			Inventory to set baseline	Commercial and industrial usage	
1.E.2.10	Consider rerouting of roads within the Community Redevelopment Areas to allow for more commercial activity and public space along the waterways.	County	County, FDOT, CRAs	CRA, FDOT			x		Waterway access		
1.E.2.11	Identify projects and include recreation related and "access" infrastructure in the Capital Improvement Plan.	County	County	County		x			Funds allocated		
1.F. GOAL: Redevelop retail centers into mixed use centers that provide amenities for talent recruitment and boost Martin County's brand.											
1.F	Strategy: Work with owners and the community to identify prospects and establish priorities for redevelopment.										
1.F.1.1	Conduct a windshield study of all retail centers in Martin County and establish grading criteria to set priorities.	Consultant	County, TCRPC	County, BDB				x	Final Study		
1.F.1.2	Change regulations and permitted use standards so there is flexibility in redevelopment of destination and employment centers to encourage residential uses nearby for employees and create mixed use nodes of activity.	County	TCRPC	County, CRA			x		Updated regulations		
1.F.1.3	Create an expedited approval process for redevelopment.	County	County	County, CRA					Redefined approval process		
1.F.1.4	Conduct code enforcement and property maintenance sweeps to keep commercial corridors clean and well maintained.	County	CRA	County, CRA		x			Enforcements	Aesthetics	
1.F.1.5	Utilize nuisance abatement and establish other regulations to more aggressively target properties that have been on the vacant property registry for multiple years or have not complied the registration requirement.	County	County	County					Enforcements	Vacant property acquisitions and distributions	
1.F.1.6	Contact local and out of area owners of obsolete or vacant properties to determine current and future intentions for properties.	BDB	County	County, BDB, Chambers		x			Contacts	Database	
1.F.1.7	Determine barriers for redevelopment.	Consultant	County, TCRPC	BDB, Chambers, ICSC Chapter		x			List of needs and/or requirements		
1.F.1.8	Utilize the Planned Unit Development (PUD) zoning category to creatively redevelop infill parcels to create mixed use nodes.	County	CRA, TCRPC, GMD	County, TCRPC		x			PUD applications		
2. WORKFORCE TALENT RECRUITMENT AND RETENTION											
2.A	2A. GOAL: Align workforce training, recruitment, and retention efforts to support industry in Martin County to be competitive with neighboring counties and states for business retention and attraction.										
2.A.1	Strategy: Invest in a Reimagining Education and Career Help (REACH) training center at the Martin County Airport.										
2.A.1.1	Collaborate with stakeholders to identify capital and operational funding sources.	County	IRSC, State, CareerSource, Industry	County, BDB		x	x		Funding plan		
2.A.1.2	Utilize American Rescue Plan Act funds to expedite and expand existing plans for vocational and technical training and associated training equipment and facilities.	County	Education, Industry, BDB, Chambers, NFPs	ARPA, US EDA		x			Funds designated		
2.A.1.3	Create an advisory council or consortium of nearby business leaders to provide job shadowing, mentorship, internship opportunities, training reimbursement for employees, and technical equipment donations.	BDB	County, BDB, Chambers	BDB		x			Advisory Council mission, list, and quarterly meeting list		

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2.A.1.4	Identify opportunities with higher education institutions to provide postgraduate and certificate courses onsite.	County	Education, BDB	Education Partners			x		List and schedule of courses available onsite		
2.A.1.5	Collaborate with workforce development providers to map local career pathways in innovation and technology, including associated training requirements for upskilling of existing employees.	BDB	CareerSource, County, BDB, MCSD	Education Partners, BDB		x			Flyers of local career pathways		
2.A.1.6	Identify "earn while you learn" funding for trainee recruitment and retention.	Chamber	MCSD	BDB, CareerSource		x			List of "earn while you learn" opportunities and contacts.		
2.A.1.7	Utilize the training center to expand partnership efforts among educational institutions, and career and technical education providers.	County	IRSC, MCSD	County, Education Partners			x		MOUs		
2.A.1.8	Advocate for expansion of apprenticeship programs, upskilling of existing talent, and technology talent pipelines.	BDB, ECMC	MCSD, CareerSource, Industry	County, Education Partners, Industry			x		Program list with contact information		
2.A.1.9	Collaborate with the medical industry to determine industry needs for training facilities and talent attraction needs given the aging local population.	BDB	IRSC, CareerSource, County	Education Partners, Industry			x		Contact list with training needs and desired outcomes		
2.A.2	Strategy: Track and monitor general business retention and workforce needs.										
2.A.2.1	Review quarterly Department of Labor and Florida Department of Economic Opportunity (FDEO) industry reports to identify trends and changes in output of Martin County industries and associated employment and occupational wage levels. Report findings and associated follow-up action steps to the assigned county liaison.	BDB	County, TCRPC, CareerSource	County, BDB		x			Report with data and analysis		
2.A.2.2	Work with the FDEO to develop custom sub-county industry employment and wage reports.	BDB	County, TCRPC, CareerSource	County, BDB		x			Targeted data		
2.A.2.3	Review quarterly Martin County Business Tax Receipts and report to the assigned county liaison any trends, changes, and associated follow-up action steps.	BDB	County, TCRPC, CareerSource	County, BDB		x			Report with high-level data analysis		
2.A.2.4	Identify additional sources of economic, workforce, and demographic information to track the county's economic conditions, especially those related to employment and wages.	BDB	County, TCRPC, CareerSource	County, BDB		x			Report and data based on targeted outreach		
2.A.3	Strategy: Further support the Martin County School District in the creation of middle- and high-school training programs in technology, health care, and advanced technology that meet the needs of Martin County business.										
2.A.3.1	Utilize American Rescue Plan Act funds to implement targeted educational programs designed to close learning gaps created during summer vacations and school breaks.	BDB	IRSC, MCSD, NFPs	County, MCSD		x			Funding		
2.A.3.2	Collaborate with the Martin County School District for storytelling through the Hubs of Excellence Business strategy.	BDB	BDB, IRSC, MCSD	County, MCSD, BDB		x			Industry-focused campaigns targeted to students		
2.A.4	Strategy: Further support the Martin County School District in the creation of middle- and high-school training programs in commercial graphic design, photography, videography, and film making which increase student's critical thinking skills and close the education gap created during the pandemic shutdown.										
2.A.4.1	Utilize American Rescue Plan Act funds to implement targeted educational programs designed to increase students' use of technology, equipment, and software systems.	County	Arts Council, Arts Foundation, BDB, NFPs	ARPA, FDOE		x			Funding		

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2.A.5	Strategy: Coordinate with nonprofits to capitalize on human workforce.										
2.A.5.1	County should hold annual or hold quarterly meetings to better to ensure alignment of workforce talents with the needs of businesses.	County	BDB, NFps. Industry, CareerSource, Workforce Partners	County, Partners		x			Meetings		
2.A.5.2	Coordinate with businesses to identify meaningful job opportunities with career paths in Martin County.	BDB	Chambers, Businesses, Workforce Partners,	BDB, Industry, Careersource		x			Flyers of local career pathways		
2.A.5.3	Collaborate with the Arts Council of Martin County to partner with performing artists on trainings and certifications in art therapy and the neuroscience of art and healing through music therapy and art therapy interventions in healthcare.	Arts Council	Arts in Medicine, UF, Arts Foundation, Artists Relief Fund, Cleveland Clinic	County, US Endowment for the Arts, FDOH					Trainings	Certifications	Performing artists re-employed
2.B	2B. GOAL: Improve and invest in the county's recreational offerings for talent attraction and promote lifestyle aspects specific to Martin County.										
2.B.1	Strategy: Actively market and promote lifestyle aspects of Martin County to attract and retain talent.										
2.B.1.1	Develop and distribute a highly targeted talent recruitment marketing campaign.	BDB	MCOT, Chamber, County	Chambers, MCOT, Realtors Association, BDB		x			Media impressions, hits, and clicks	Inquiries	Relocations
2.B.1.2	Focus storytelling on recreational and cultural lifestyle amenities – water sports, equestrian assets, natural areas hiking, agricultural experiences, sustainability culture, etc.	BDB	MCOT, Chamber, County	BDB		x			Content		
2.B.1.3	Analyze, prioritize, and advocate for initiatives that produce recreational and entertainment opportunities to retain and attract creative talent pool.	County	BDB, ECMC	County, BDB		x			Final report		
2.B.1.4	Further analyze the Parks masterplan to identify amenities that would attract and retain talent, with a focus on amenity locations and offerings in relation to resident and talent pool demographics	Consultant	County, BDB	County, FDEP, US EDA		x			Final report	Park improvements	
2.B.1.5	Collaborate with the Arts Council of Martin County and the Office of Tourism & Marketing to increase the marketing of the Arts & Culture Trail.	MCOT	MCOT, Arts in Public Places	MCOT, FL Dept of State, County		x			Media impressions, hits, and clicks	Arts & Culture Trail registrations	Arts & Culture Trail completions
2.B.1.6	Coordinate with Art & Culture organizations and the Elizabeth Lahti Public Library in Indiantown to encourage shared spaces and programming to increase access to the arts in western Martin County.	Arts Council	Martin County Library System, Library Foundation of Martin County, Arts Council,	County, Village		x			Programs	Shared-space	Event Attendance
2.B.1.7	Evaluate and assess the Indiantown Library partnership model to explore and create similar partnerships in other underserved neighborhoods, such as Golden Gate and Banner Lake.	County	Arts Council	County, CRAs, CDBG		x			Programs	Shared-space	Event Attendance
2.B.1.8	Identify and prioritize funding mechanisms that would bolster the competitiveness of Martin County nonprofit organization's when applying for State and Federal grants that require and/or expect match from local governmental sources.	Arts Council	Arts Council	County, CDBG, NEA, Arts Foundation		x			Matching funds secured from State, NEA, and foundations	Organizations assisted	
2.B.1.9	Work with Florida Department of Environmental Protection Office of Greenways and Trails to extend the MC-20 St. Lucie Canal Trail Corridor and designated priority Paddling Trails.	County	County, FDEP	FDEP, US DOT, FIND					Extention of the MC-20 St. Lucie Canal Trail Corridor		
2.B.2	Strategy: Utilize American Rescue Plan Act funds to further support the Arts and Culture organizations and assets that make Martin County special.										
2.B.2.1	Collaborate to support historic Arts venues and Arts-related structures that were slow to recover from pandemic closures due to facility limitations.	County	Arts Council, Lyric Theate, A.C.T. Theatre	County, FL Dept of State, US Dept of Interior, Save our Stages Grants		x			Facilities identified	Projects assisted	

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2.B.2.2	Support facilities and plaza modifications with Americans with Disabilities Act upgrades and accessibility projects, including courthouse projects.	County	County	County			x		Facilities identified	Projects assisted	
2.B.2.3	Identify opportunities to support and provide shared campus-setting workspace, multipurpose performance venues, and event rental space for professional performing artists severely impacted through travel restrictions and permanent venue closures.	County	Arts Council	County, CRA		x	x		Facilities identified	Artists in residence, trainings, exhibitions, event attendance	
2.B.2.4	Support countywide Arts and Culture ventures, civic associations, and not-for-profit service providers to demonstrate solidarity of commitment to the place brand.	County	State	County, CRA, MCOT		x	x		Matching funds secured from State, NEA, and foundations	Organizations assisted	
2.B.2.5	Identify, analyze, and prioritize projects that produce and increase recreational opportunities including plazas, interactive public art, public entertainment venues, and public concert areas.	County	State	County, FDEP		x			Final Study		
2.B.2.6	Provide funding to support the Arts Council of Martin County's effort to participate in the Arts & Economic Prosperity Study to identify the impact of the nonprofit arts and cultural sector.	County	County	County, MCOT, Visit Florida		x			Matching funds secured from State, NEA, and foundations	Organizations assisted	
3	3. CAPITAL PROJECTS AND INFRASTRUCTURE										
3.A	3A. GOAL: Plan and invest in entrance corridors and gateways throughout Martin County, but more specifically at Bridge Road, Kanner Highway, and southwest Martin Highway to create a sense of place and arrival for Martin County.										
3.A.1	Strategy: Create a masterplan for beautification of key gateways into Martin County.										
3.A.1.1	Determine available and suitable public right-of-way.	County	State	County		x			Executed agreement for engineering studies	Location and available square feet	
3.A.1.2	Design and implement gateway features that are tailored to the area.	TDC	MCOT, BDB	County, Art in Public Places, CRA			x		Executed agreement		
3.A.1.3	Collaborate with Public Works to determine gateway infrastructure needs related to drainage, landscaping, and maintenance.	County	State	County, CRA			x		Executed agreement for engineering studies		
3.A.1.4	Create financing plan and implementation phases.	TDC	MCOT, BDB	County, CRA, FDOT		x			Departmental resolutions to encumber project funds		
3.A.2	Strategy: Invest in wayfinding signage and recreational asset mapping.										
3.A.2.1	Develop a countywide wayfinding signage system and plan.	Consultant	TDC, MCOT, BDB	County, CRA		x			Final Study		
3.A.2.2	Invest in countywide installation of signage that directs the public to key locations and facilities using updated graphics and recognizable imagery that supports the "Enjoy our Good Nature" theme.	TDC	MCOT, BDB	County, CRA, Chamber, MCOT		x			Sign installations	Visitors to impacted destinations	
3.A.2.3	Provide prominent signage identifying access to bike trails and other outdoor amenities.	TDC	Ecosystems	County, FDEP, FIND, MC Ecosystems		x			Sign installations	Usage of trails and outdoor amenities	
3.B	3B. GOAL: Improve connectivity for all modes of transportation throughout the county to improve quality of life.										

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3.B.1	Strategy: Develop connectivity in all modes of transportation through mapping and integration of pedestrian paths, bike lanes, streets, public parking lots and garages, and public transit routes.										
3.B.1.1	Identify and inventory existing paths for trails, bicycle facilities, transit routes and transit ridership, peak hours, and locations.	County	TCRPC, MCMPO	County, FDOT		x			Miles of existing paths for walking	Miles of existing paths for biking	Miles of existing paths for transit
3.B.1.2	Design and construct a connected network that is accessible (Americans with Disabilities Act compliant), easy to access from multiple points, safe (buffered), and comfortable (tree canopy).	County	State, CRAs, MCMPO	County, FDOT, FDEP				x	Number and map of ADA accessible sites	Safety of sites	Tree canopy and reduction of heat map
3.B.1.3	Create transfer stations that allow for secure temporary storage of bicycles, kayaks, and other alternative modes of transportation.	MCPT	CRAs, County, MCMPO	County, FDOT, US DOT		x			Transfer stations	Usage	
3.B.1.4	Build rest stop stations and public restrooms at key greenway and blueway connectors.	MC Ecosystems	Parks and Rec	MC Ecosystems		x			Rest stops	Usage	
3.B.1.5	Create, adopt, and effectuate a green corridor plan to allow for horses and non-motorized transportation east to west from Phipps Park to Lake Okeechobee and north to south through extension of the Green River Parkway Trail.	County	MCParks, State, MCMPO	County, TCRPC, US EDA, USDA, FDOT, USDOT, FIND				x	Trail usage from east to west	Trail usage from north to south	Mileage of horse and non-motorized transportation trails
3.B.1.6	Identify opportunities to create green corridors to link existing government-owned assets along or in close proximity to State Road 76 to create destination points.	County	MCParks, State	County, TCRPC, US EDA, USDA, FDOT, USDOT				x	Final Study	Green corridor installations	
3.B.1.7	Identify green corridors for existing residents in densely populated neighborhoods.	MCMPO	County, MCParks	County, CRA, HOA			x		Final Study	Partnerships with HOAs and Communities	Installations
3.B.1.8	Map potential greenways and associated access easement and infrastructure requirements.	MCMPO	County, MCParks, MCMPO	County		x			Final Study with proposed funding requirements		
3.B.1.9	Work within the public right-of-way and accommodate space for a multi-use path in a way that does not interfere with current traffic mobility and future commercial industrial development along the highway.	County	State, MCMPO	County, CRA			x		Final Study		
3.C	3.C. GOAL: Invest in land and park redevelopment efforts that improve the community's mental and physical health.										
3.C.1	Strategy: Identify opportunities within existing parks to increase outdoor amenities and improve activity areas relevant to the population.										
3.C.1.1	Inventory existing parks, including fitness equipment, walking trails, and water access amenities.	MCParks	NGOs	County		x			Final Study		
3.C.1.2	Determine community needs.	Parks	MCParks, NGOs	County		x			Community survey and outreach report		
3.C.1.3	Construct and/or improve parks and implement improvements based on community input.	MCParks	NGOs, MCTB	County, FDEP			x		Funds allocated	Completed parks and improvements	
3.C.2	Strategy: Identify new opportunities within existing county-owned land to improve public spaces, provide additional open spaces, and improve outdoor activity areas.										
3.C.2.1	Invest and construct in open public spaces.	MCParks	NGOs, MCTB, CRA	County, CRA			x	x	Completed parks and improvements		
3.C.2.2	Establish an initiative to plant and/or increase shade trees in existing parks, trails, and pedestrian paths.	MCParks	NGOs, MCTB, CRA, MC Ecosystems	County, CRA		x	x		Installations	Tree canopy and reduction of heat map	
3.C.2.3	Identify opportunities to install shade structures and canopies.	MCParks	NGOs, MCTB, CRA	County, CRA		x	x		Installations	Usage	

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3.C.2.4	Identify and repair boardwalks, crossovers, and beaches.	MCParks	NGOs, MCTB, CRA	County, CRA		x	x		Completed improvements	Usage	
3.C.2.5	Support the Camino Trail.	GGNAC	NGOs, MCTB, CRA	County, CRA		x			Completed improvements		
3.C.2.6	Improve and continue to preserve the Langford Log Cabin Senior Center.	MCHPB	NGOs, MCTB, CRA	Parks HPB-FARB, State DOH			x		Completed improvements	Usage	
3.C.3	Strategy: Create safe and connected parks to improve quality of life.										
3.C.3.1	Increase broadband or free Wi-Fi services in public parks.	MCParks	NGOs, MCTB	County, CRA			x				
3.C.3.2	Conduct a safety review of all public parks for lighting installations and security design upgrades.	MCParks	NGOs, MCTB	County							
3.C.3.3	Conduct a safety review of all trailways for lighting installations and security design upgrades.	MC Ecosystems	NGOs, MCTB	County		x	x				
3.D	3D. GOAL: Develop infrastructure and utilities that meet the needs of industry located in industrial parks as well as underserved areas in Martin County.										
3.D.1	Strategy: Prioritize septic to sewer projects to create growth opportunities for industrial areas, given industry does not grow on septic systems.										
3.D.1.1	Review current plans to determine if additional funding from State grants could be leveraged as a result of American Rescue Plan Act allocations.	County	Village, CRAs, EPA	County, FDEP			x		Additional funding identified		
3.D.1.2	Incorporate other above-ground infrastructure projects such as improvements to roads, lighting, and beautification.	County	CRAs, FPL, NGOs	County, FDOT			x		Final Study to identify above-ground needs with funding requirements		
3.D.2	Strategy: Encourage private broadband and communication providers to guarantee reliable and redundant services as future relocations and expansions will demand it.										
3.D.2.1	Work closely in all planning and coordination efforts with private sector providers and consider expansion of "dark fiber" network solutions as needed.	County	State, Industry	County, FPL, Utilities				x	MOU with private sector providers	Private sector providers and private industry contracts	
3.D.3	Strategy: Forecast and plan for stormwater needs.										
3.D.3.1	Take advantage of the state initiatives to develop innovative solutions to address the peril of flood statutory requirements by applying for funds under resiliency grants. These include planning grants as well as matching funds for construction.	County	SFWMD, State	County, FDEP, USEPA			x		Applications submitted	Funds awarded	
3.D.3.2	Construct stormwater projects that incorporate multi-purpose functionality as in floodable recreation and regional fast-water rescue training facilities for fire and emergency response professionals that can attract grant funding.	County	SFWMD, State	County, FDEP, USEPA				x	Multi-purpose stormwater projects	Resident/Visitor Usage	
3.D.4	Strategy: Identify opportunities for industrial tax increment financing projects.										
3.D.4.1	Determine and itemize industrial infrastructure needs and associated costs.	Consultant	County	County		x	x		Final Study		
3.D.4.2	Identify suitable sites, potential projects' capacities, and forecast potential tax increment.	Consultant	County, MCPA, Growth Mgmt	County		x			Final Study with key sites and projections		
3.D.4.3	Set aside a certain percentage of future property tax revenue for reinvestment into industrial infrastructure.	County	County, MCPA	County, CRA		x	x		Legislation authorizing TIF district	Legislation creating the TIF fund	Infrastructure improvements

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3.E	<u>3E. GOAL: Enhance the marine infrastructure for public access and recreation in Martin County.</u>										
3.E.1	<u>Strategy: Masterplan public access to waterways throughout Martin County.</u>										
3.E.1.1	Inventory, review, and assess the use and capacity of existing boat and kayak launches, fishing piers, boardwalks, and other water access amenities.	MCParks	MCTB, MIATC	County, FIND, Industry		x			Final Study		
3.E.1.2	Identify immediate opportunities to increase water access and parking facilities through redesign, upgrade, and new construction.	MCParks	CRAs, MIATC	County, FIND, Industry		x			Recommendation report		
3.E.2	<u>Strategy: Continue to masterplan, dredge, and improve the St. Lucie Canal, St. Lucie Inlet, Okeechobee Waterway, and other waterways to support flood protection efforts and preserve marine ecosystems.</u>										
3.E.2.1	Expand water accessible areas and access points along waterways.	County	ACE, SFWMD	County, FIND			x		Access points		
3.E.2.2	Determine and prioritize dredging needs on established navigable waterways.	Consultant	County, ACE, SFWMD, MAITC	County, FIND			x		List of dredging points, location, and proposed depth	Boating usage	Large marine vessel usage
3.E.2.3	Develop action plan that identifies potential access points and available acreage for dredging and de-watering.	Consultant	County, CRAs	County, FIND, CRA			x		Final Study		
3.E.2.4	Protect non-residential development along the proposed green corridor, on both sides of State Road 76 / Southwest Kanner Highway.	County	TCRPC, State,	County, FIND			x		Legislation, zoning or commercial and industrial overlay		
3.E.2.5	Increase recreational resources for kayaks, canoes, boardwalks, mooring fields, fishing piers, etc.	MCParks	ACE, SFWMD	County, FIND, CRA		x			Access points	Launches	Usage
3.F	<u>3F. GOAL: Improve transportation options and traffic flow within Martin County to provide alternatives for residents, businesses, and tourists.</u>										
3.F.1	<u>Strategy: Enhance opportunities for east-west commuters and cross county transit users to have shorter travel times to work in Martin County and reduce congestion for the benefits of all residents.</u>										
3.F.1.1	Provide increased placement of sensors and utilization of enhanced traffic data to improve traffic flow and inform critical improvements in traffic signalization customized to fluctuations in demand and pinpoint needed intersection improvements.	County	FDOT, MCMPO, MCPT	County, FDOT, USDOT			x		Reduction in idle traffic		
3.F.1.2	Develop a commuter services program that provides ride share matching and employer/employee van pool programs through contracts with national entities and other providers.	County	FDOT, MCMPO, MCPT	County, FDOT, USDOT, Industry					Ridership	Employer participation	
3.F.2	<u>Strategy: Improve small scale mobility and "last mile" connections in the County.</u>										
3.F.2.1	Develop a connectivity plan that could be implemented by the Transportation Management Association, in partnership with Martin County Transit.	MCMPO	County, CRAs, MCPT	County, FDOT, UDSOT			x		Final Study		
3.F.2.2	Create local circulator systems in the more populated Community Redevelopment Areas and employment centers, such as "trolleys", on demand transport, or water ferries to improve access to county activity centers and destinations for tourists and residents.	MCMPO	County, CRAs, MCPT, Industry	County, CRA, FDOT				x	Pickup/Drop-off points	Ridership	
3.F.2.3	Work with local employers and hospitality industry to create a Transportation Management Association which is a public /private partnership to provide a variety of transportation options based on the business communities' needs.	MCMPO	County, CRAs, MCPT, Industry	County, Industry				x	Ridership		

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3.G	<u>3G. GOAL: Build upon and emphasize Martin County's equestrian assets and opportunities by investing in public facilities that complement the private investments, assets, and infrastructure already in place.</u>										
3.G.1	Strategy: Invest in the installation and expansion of horse trails to connect destination points.										
3.G.1.1	Identify assets, associated buffer zones, and potential horse trail linkages.	Consultant	MCParks, NGOs	FDEP		x			Comprehensive asset map		
3.G.1.2	Foster innovation and events through county partnerships.	County	NGOs, Private Operators, Chamber, MCTB	County, Industry			x		MOUs outlining partnerships and roles	Executed agreements authorizing events	
3.G.1.3	Conduct an equestrian industry study to understand Martin County's potential competitive advantage over more-established Florida equestrian communities.	Consultant	MCParks, NGOs, County	County, Industry			x		Completed study		
3.G.2	Strategy: Further utilize Timer Powers Park as an equestrian center.										
3.G.2.1	Collaborate with nonprofits to create educational facilities for equestrians.	MCParks	NGOs, IRSC, MCSD	Private Donors; USDA			x		Executed agreements	Curricula	
3.G.2.2	Collaborate with Payson Park Thoroughbred Training Center.	MCParks	NGOs, IRSC, MCSD	County, Industry			x		Executed agreements	Programming	

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ABBREVIATIONS:

ACE = Army Corps of Engineers
 ARPA = American Rescue Plan Act of 2021
 BDB = Business Development Board of Martin County
 CDGB = Community Development Block Grant
 Chamber = Martin County Chamber of Commerce
 CRA = Community Redevelopment Agency(s)
 ECMC = Economic Council of Martin County
 EDA = US Economic Development Administration
 EPA = US Environmental Protection Agency
 FAU = Florida Atlantic University
 FDACS = Florida Department of Agriculture and Consumer Services
 FDEP = Florida Department of Environmental Protection
 FDOH = Florida Department of Health
 FDOS = Florida Department of State
 FDOT = Florida Department of Transportation
 FHTC = Florida High Tech Corridor
 FIND = Florida Inland Navigation District
 FRDAP = Florida Recreation Development Assistance Program
 GGNAC = Golden Gate Neighborhood Advisory Committee
 IDA = Industrial Development Authority
 IRSC = Indian River State College
 MCHPB = Martin County Historic Preservation Board
 MCPA = Martin County Property Appraiser
 MCPT = Martin County Public Transit
 MCOT = Martin County Office of Tourism and Marketing
 MCSD = Martin County School District
 MCMPO = Martin County Metropolitan Planning Organization
 MCTB = Martin County Trail Bureau
 MOU = Memorandum of Understanding
 NGOs = Non-governmental organizations and non-profits
 Operator = to be determined organization that operates a program or facility
 SFWMD = South Florida Water Management District
 State = one or more State of Florida agencies
 TCRPC = Treasure Coast Regional Planning Council
 TDC = Martin County Tourist Development Council
 UF/IFAS = University of Florida, Institute of Food and Agricultural Institute Extension
 USDA = US Department of Agriculture
 USDOT = US Department of Transportation
 Village = Village of Indiantown